2026

MID-YEAR REPORT



Blue Alliance

PHILIPPINES
MARINE PROTECTED AREAS

Progress in Numbers

January to June

992,000 ha with enhanced biodiversity protection and control of destructive and unsustainable fishing activities.

379 full-time and part-time jobs were created for Blue Alliance Philippines and reef-positive businesses.

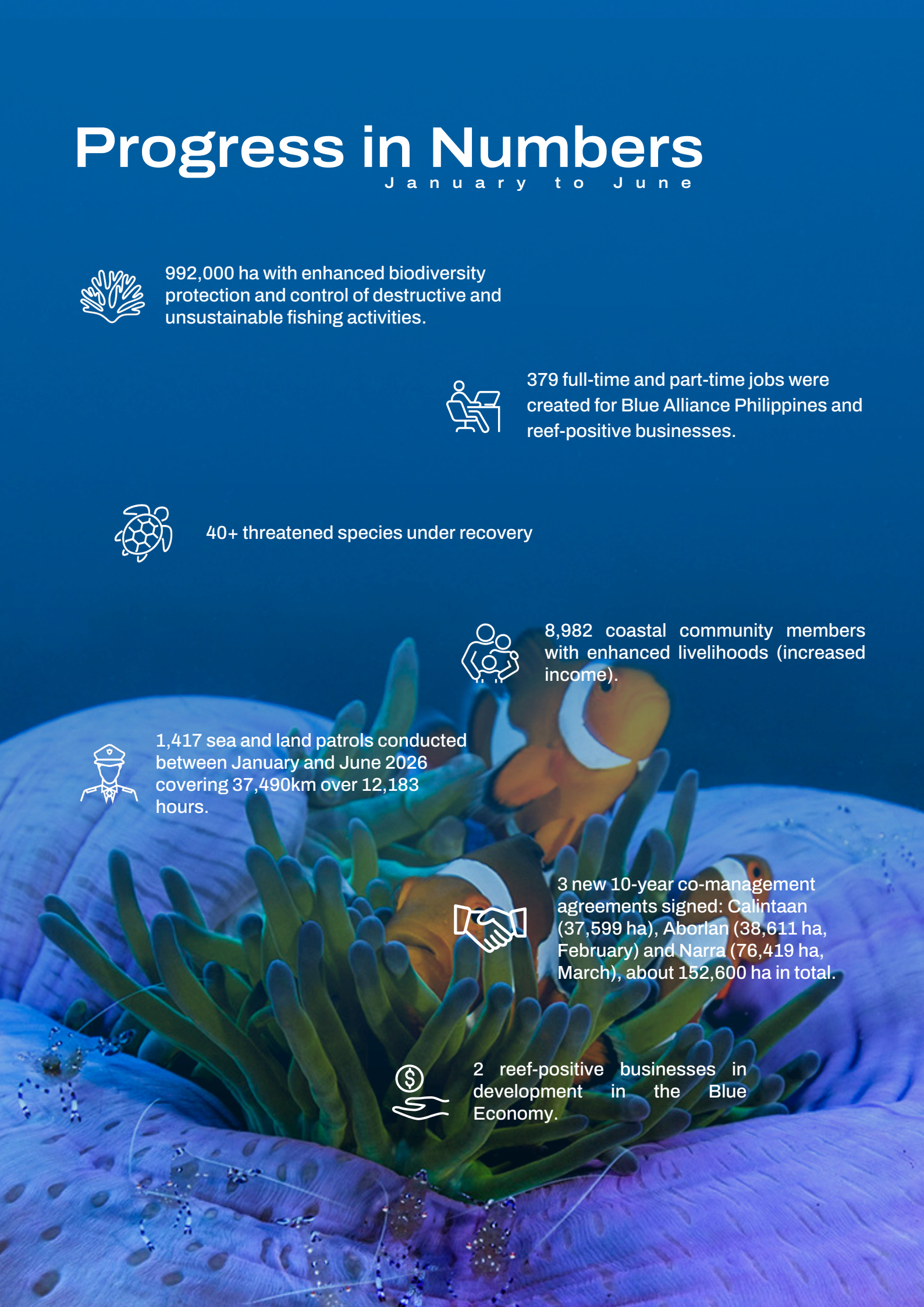
40+ threatened species under recovery

8,982 coastal community members with enhanced livelihoods (increased income).

1,417 sea and land patrols conducted between January and June 2026 covering 37,490km over 12,183 hours.

3 new 10-year co-management agreements signed: Calintaan (37,599 ha), Aborlan (38,611 ha, February) and Narra (76,419 ha, March), about 152,600 ha in total.

2 reef-positive businesses in development in the Blue Economy.



CONTENTS

About Blue Alliance 4

Mindoro MPA Network 6

Palawan MPA Network 7

Apo Reef Natural Park 8

Who We Are 9

Activities & Progress 11

Local Storytellers 24

Our Partners 26

Sustainable Development Goals 30

Connect With Us 31

Reference & Administration Information 32

ABOUT BLUE ALLIANCE

Blue Alliance is a nonprofit founded in 2015 that actively manages large Marine Protected Areas (MPAs) to regenerate coral reefs and build a blue economy that lifts coastal fishing communities out of poverty.

We hold official government mandates to co-manage 3.4 million hectares across Indonesia, the Philippines, and Zanzibar - roughly **1.5% of the world's coral reefs**. Our MPAs sit in the Coral Triangle and the Western Indian Ocean, home to 76% of coral species and among the last refuges for sharks, rays, and endangered marine life.

These reefs face serious threats: illegal and destructive fishing, land-based pollution, and accelerating bleaching events. Without active management, continued biomass decline and fisheries collapse threaten the 1 million people who depend on these waters.

Blue Alliance operates six reef-positive social enterprises in aquaculture, sustainable fisheries, ecotourism, and blue carbon, creating local jobs, sharing revenues with communities, and reinvesting dividends directly into MPA management. Our model replaces donor dependency with enterprise revenue, ensuring conservation financing in perpetuity.

To date, our work has directly benefitted 32,772 fisher community members through improved food security and sustainable fishing, with a strong focus on women and girls. **We aim to manage 9 million hectares by 2030**.



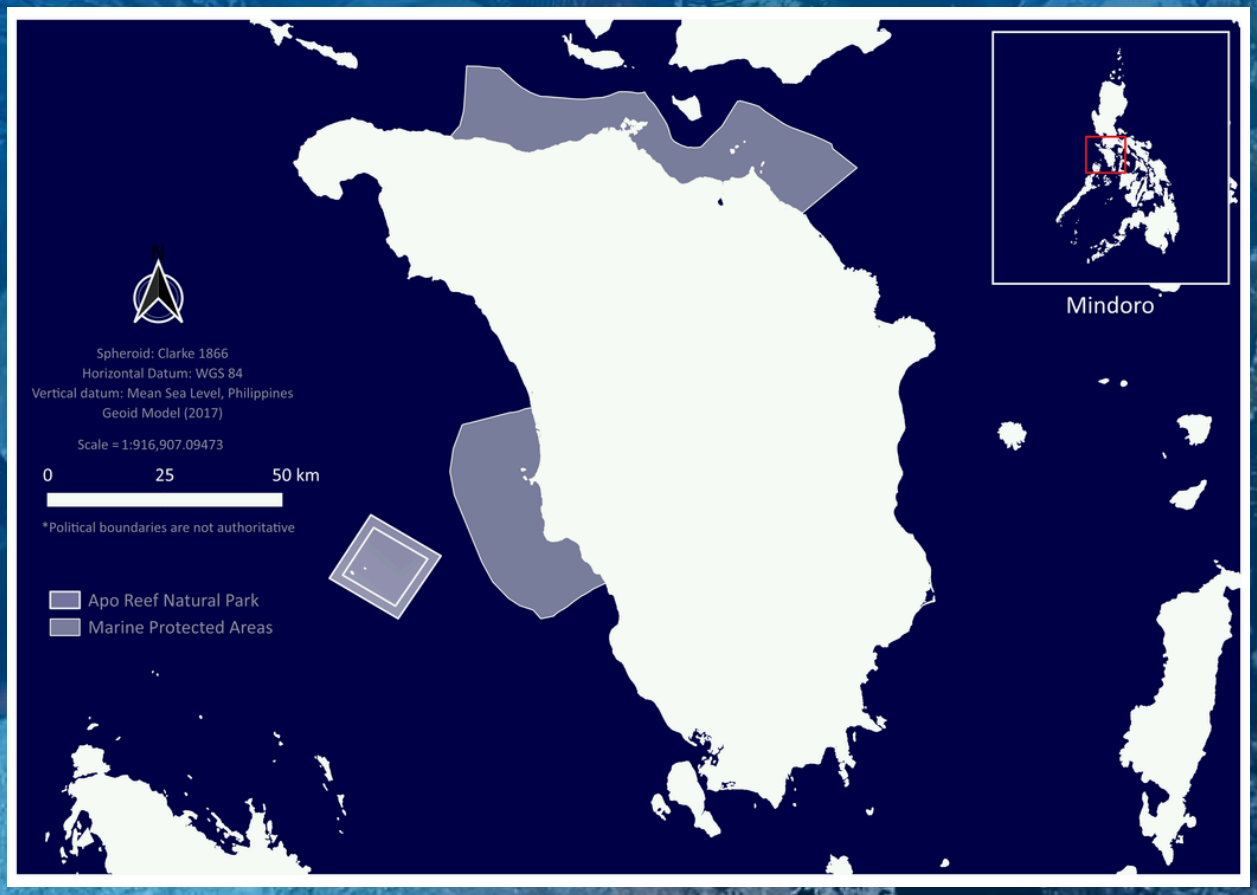
3,400,000 hectares
MPAs
under our management

≅ 1.5%
of the world's coral reefs
already coming
back to life



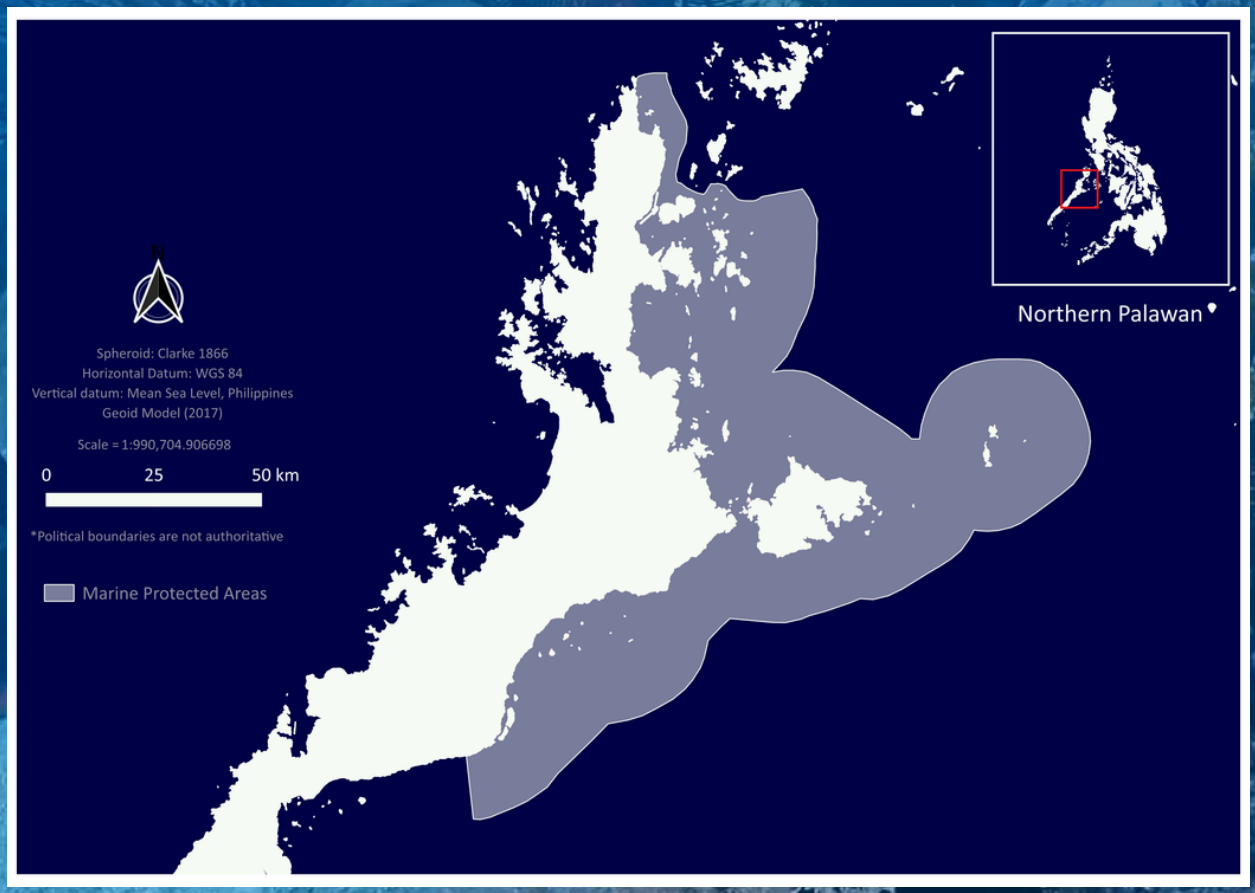
Mindoro Marine Protected Area Network

Mindoro is a biodiversity hotspot with more than 40 coral species, 300 fish species, and iconic threatened wildlife including pelagic thresher sharks, marine turtles, giant clams, and a variety of marine mammals. It lies within the Verde Island Passage (VIP), a global centre of marine biodiversity with over 1,000 documented species, among the highest known worldwide. Puerto Galera, within this area, is designated as a UNESCO Biosphere Reserve, reflecting efforts to balance biodiversity conservation with socio-cultural and economic development. We co-manage 12 Locally Managed Marine Protected Areas (LMMPAs) in Mindoro, covering 206,800 hectares, including 27,200 ha of coral reefs, under 10-year renewable co-management agreements with Local Government Units. These LMMPAs strengthen biodiversity protection and reduce destructive and unsustainable fishing practices.



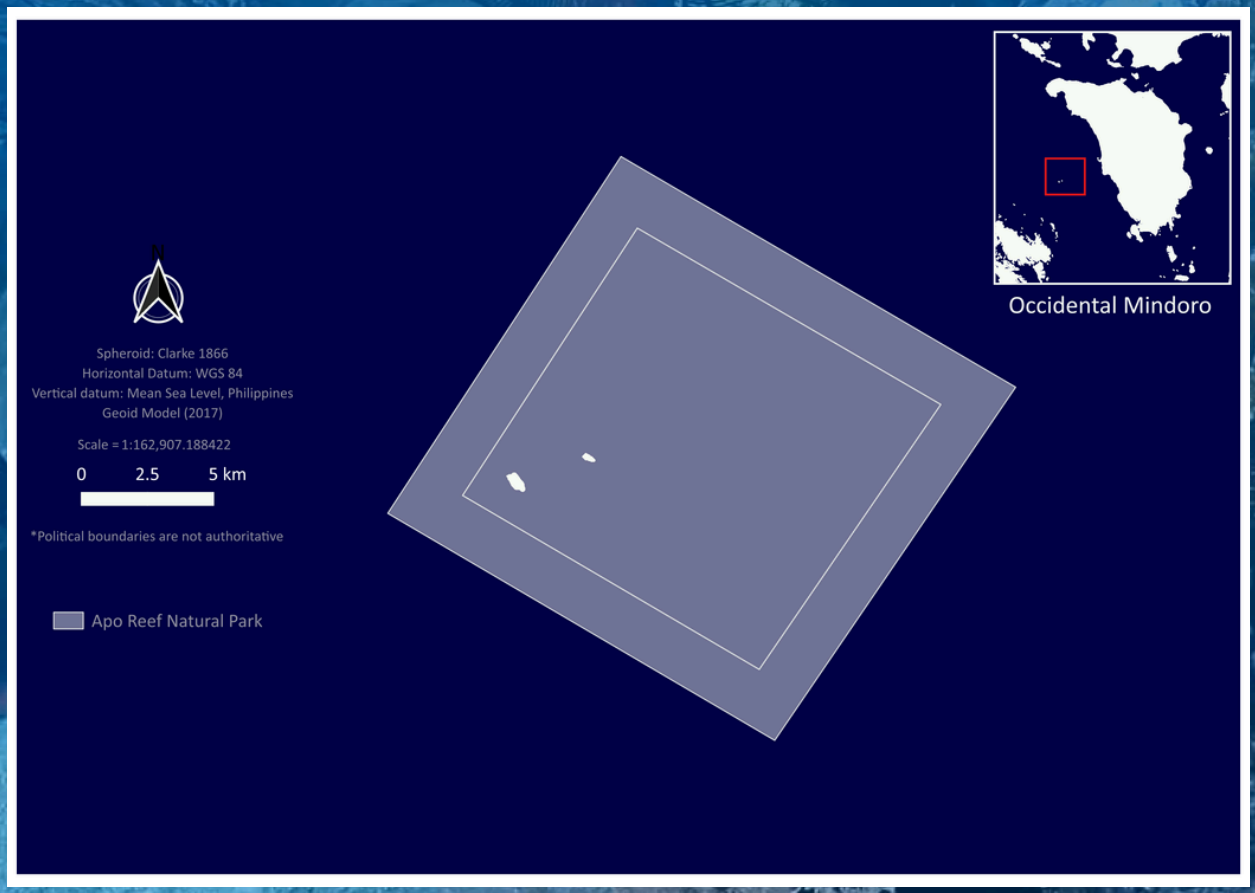
Palawan Marine Protected Area Network

Northeast Palawan sits within the Philippines' "last ecological frontier," recognised for its exceptional marine biodiversity and productive coastal habitats. The wider Palawan Archipelago is a UNESCO Man and Biosphere Reserve, home to 379 coral species, more than 1,000 marine fish species, 13 seagrass species, and 31 mangrove species, the largest remaining mangrove cover in the country. These ecosystems support threatened wildlife including marine turtles, dugongs, dolphins, and whale sharks. Northeast Palawan is also part of the Coral Triangle, the most biodiverse marine region on Earth, and is included in the global 50 Reefs Initiative, highlighting sites with the highest potential to withstand climate change and help regenerate neighbouring reefs. Blue Alliance Philippines protects 758,000 hectares of marine protected areas across Palawan.



Apo Reef Natural Park

Apo Reef Natural Park lies in the Mindoro Strait off the coast of Sablayan, Occidental Mindoro, and is the largest contiguous coral reef system in the Philippines. The park covers 27,500 hectares of coral reefs, lagoons and beach forest, and is a fully no-take protected area, the second in the country after Tubbataha. Its reefs support more than 480 fish species and 63 coral genera, alongside endangered sea turtles, whale sharks, hammerhead sharks and dugongs. Its distance from the mainland has limited exposure to sedimentation and pollution, but also makes it difficult to patrol. Blue Alliance supports the Protected Area Management Office and the Municipality of Sablayan with joint patrols, threat assessment and enforcement capacity.



WHO WE ARE

To deliver its mission, Blue Alliance works through three complementary teams working hand in hand:

- **Marine Protected Area Team** – Manages large marine protected areas on the ground, co-patrols with local authorities to stop illegal and destructive fishing, empowers communities to manage and protect their own resources, strengthens coastal livelihoods, and monitors impacts on nature, people, and climate.
- **Blue Economy Team** – Develops and scales sustainable blue economy enterprises in community-based aquaculture, sustainable fisheries, ecotourism and blue carbon to alleviate poverty and generate long-term financial support for marine conservation.
- **Central Services Team** – Ensures effective management of the MPAs and the reef-positive businesses. They structure capacity-building support, technical expertise, and financial and administrative governance to local operations.

OUR MPA TEAM



Bonifacio Tobias
National Manager



Arturo Faburada
Deputy Manager



Russel Climaco
Palawan MPA Manager

OUR BUSINESS TEAM



Joel Bertani
Aquaculture Director



Gary Lotter
Ecotourism Director



Anto Steele
Coral Reef Safari Operations Manager



Edna Dionisio
Aquahub National Manager



Myckle Tibuhos
Aquahub Grow-out Manager

CENTRAL SERVICES TEAM



Nicolas Pascal
Executive Director & Co-Founder



Angelique Brathwaite
Director of Conservation & Science & Co-founder



Célia Marcadal
Director of Finance & Human Resources



Arnaud Gotanegre
Director of MPA Operations



Lisa Gill
Head of Partnerships



Victor Le Bas
Partnerships Officer



Arn Gericke
Accounting Manager



Fanny Pereira
Financial Controller



Daniel Sadd
Fishery Biologist



Satrio Samudra
Data Manager



Cassandre Vandamme
Marine Ecologist



Katherine Wallis
Communications Manager



Tanja Zagorac
HR and Administration Coordinator



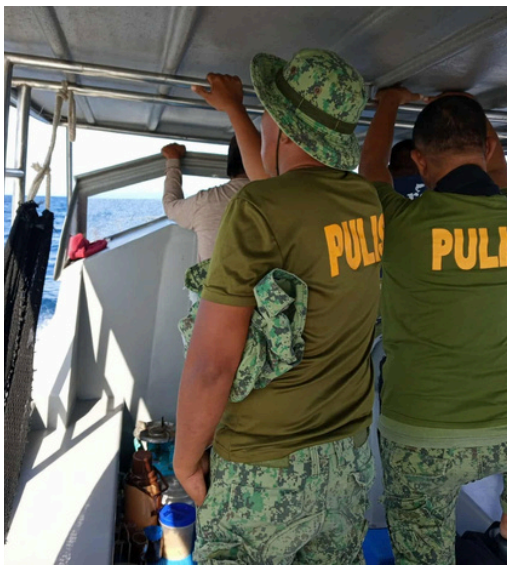
Activities & Progress: I. Engagement & Compliance



Engagement & Compliance







Overview

Blue Alliance's enforcement approach across all partner municipalities begins with education. Bantay Dagat officers engage illegal fishers with a stern warning first, a written warning next, and legal measures only when those have failed. That graduated approach protects community relationships while raising awareness of sustainable practice, and it depends on a current, legally sound ordinance to stand on.

Closing the Information Gaps in Sablayan

Marine enforcement in the Philippines involves multiple agencies operating across overlapping jurisdictions, each carrying its own patrol logs and its own picture of what is happening on the water. When those pictures do not connect, violations fall between the gaps. Blue Alliance introduced the EarthRanger platform to BFAR, the PNP Maritime Law Enforcement Team, the Philippine Coast Guard and the local government's environment and agriculture offices in Sablayan. All units received a full walkthrough and now hold active accounts, with the platform used in both independent patrols and joint operations under the interim Sablayan Marine and Fisheries Law Enforcement Task Force.

Inter-Agency Coordination in Calapan City

Blue Alliance supported the establishment of a Multisectoral Fisheries Task Force composed of the local government, BFAR and the Philippine Coast Guard. The engagement produced defined protocols for patrol deployment, intelligence sharing, case filing and documentation standards, with emphasis on due process so that violations can withstand legal scrutiny. Bantay Dagat units will now secure mission orders from the Office of the Mayor to formalise operations.

Joint Patrols

Following coordination with the BFAR Law Enforcement Team in Sablayan, a joint patrol was conducted with BFAR, the local government and Blue Alliance field staff. Composite multi-agency teams and regular patrols are consistently associated with higher detection of violations and improved compliance over time. In Palawan, joint enforcement operations with partner agencies resulted in apprehensions for violations within municipal waters.

Patrol Activities

Bantay Dagat fish wardens, Blue Alliance Key Ocean Defenders and Blue Alliance staff conducted 1,417 patrols by sea and on foot, amounting to 12,183 hours of patrolling across Mindoro, Palawan and Apo Reef. Patrols are tracked on the EarthRanger platform, now also used by BFAR, the PNP Maritime team and the Philippine Coast Guard in Sablayan. A total of 85 illegal activities were recorded, including a commercial fishing vessel operating illegally in Sablayan's municipal waters.

Engagement & Compliance



Apo Reef Natural Park

Illegal entry and poaching remain the principal challenge at Apo Reef, with rangers reporting year-round incursions inside the protected area. The scale and remoteness of the park make monitoring complex despite its protected status. Blue Alliance facilitated an updated threat assessment with the Protected Area Management Office and the local government of Sablayan, reviewing field data, operational gaps and coordination challenges. Agreements reached include regular patrols conducted by Blue Alliance staff with authorities using Blue Alliance water assets, strengthening the Municipal Enforcement Task Force, advancing barangay-level enforcement in five coastal communities, and continuing revisions to the municipal fisheries ordinance. A separate meeting with the Protected Area Superintendent addressed upcoming threat and vulnerability assessments.



Marking the Boundaries

A protected area only works if people on the water know exactly where it starts and ends. In Araceli, ten marker buoys went up around Era Reef, followed two days later by six more around Cambari Island, installed jointly by the local government, the barangay council, Blue Alliance Key Ocean Defenders and Blue Alliance staff. Marker buoys were formally turned over to the local government units of Roxas and Araceli, and routine monitoring and maintenance are now included in regular field operations.

Enforcement Training

In Dumaran, Blue Alliance supported Basic Fishery Law Enforcement Training, equipping local personnel with foundational knowledge and practical skills for fisheries law enforcement within municipal waters. For many participants this is the entry point into formal enforcement work, and it helps standardise approaches across barangays and municipalities. A full-day Fishery Law Enforcement Planning Workshop in Taytay produced a concrete action plan for local defenders.



Enforcement in a High-Traffic Destination

El Nido is among the Philippines' most internationally recognised marine tourism sites, and rising visitor pressure makes ordinance enforcement critical for managing boat traffic, anchoring, fishing and coastal resource use. Blue Alliance joined the local government together with enforcement supervisors from MENRO, the Municipal Agriculture Office, Municipal Administration and the Municipal Guards to address gaps in enforcement in the town proper and Bacuit Bay. The engagement prioritised establishing a dedicated enforcement team and delivering paralegal orientation to newly hired enforcers before deputation, with Blue Alliance to deliver training modules on the Philippine Fisheries Code, deputation authority and enforcement jurisdiction, and patrol procedures and documentation standards.

Engagement & Compliance

Raising Rule Awareness

Awareness of fisheries regulations remains uneven across many coastal communities, particularly where enforcement capacity is limited, and addressing that gap reduces unintentional non-compliance. Information, Education and Communication campaigns were delivered in the barangays of Taloto, Madoldolon and Dalayawan in Araceli, reinforcing understanding of fisheries regulations and local ordinances.



Local Evidence in National Policy

Blue Alliance contributed technical inputs to a position paper prepared by the local government of Sablayan for a Senate Committee hearing on Agriculture, Food and Agrarian Reform, supporting the Mayor's participation as a resource speaker. The inputs drew on Sablayan's experience in fisheries enforcement and co-management, including a successful apprehension of a commercial fishing vessel operating within municipal waters, a direct outcome of composite team enforcement operations.











Activities & Progress: II. Science & Conservation



Science & Conservation

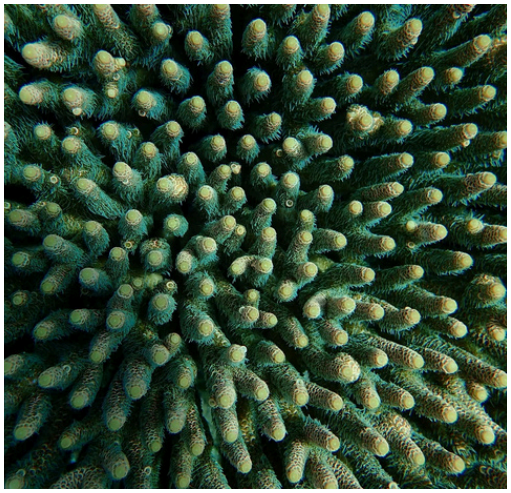


Overview

Monitoring across the Mindoro and Palawan networks continued through the period, covering fish catch and experimental catch per unit effort data collection, crown of thorns starfish response planning, sea turtle nesting and hatchling releases, shark surveys in Puerto Galera, and dugong and seagrass surveys in Sablayan. Much of it is carried out by the same people who patrol these coasts.

Putting Monitoring Skills in Local Hands

Monitoring reef fish communities is a technical task, but it does not need to sit solely with scientists. A three-day capacity building training in Palawan covered simplified methods for underwater commercial fish surveys, including core concepts of reef ecology and fisheries management alongside land-based and in-water fish size estimation. Participants included Blue Alliance Key Ocean Defenders (BAKOD) volunteers and representatives from partner local government units, who are now better positioned to assess reef fish populations independently and track ecological condition over time.



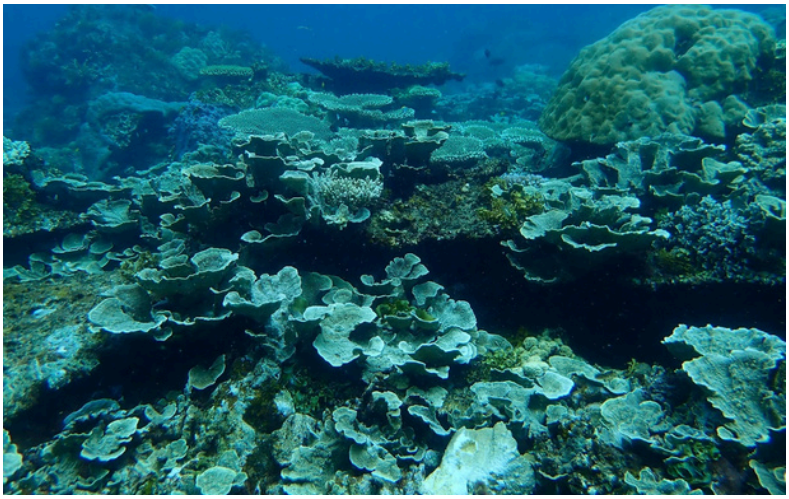
Sea Turtle Training Across Mindoro

All five sea turtle species found in Philippine waters are protected under national law, and four of the five remain in threatened IUCN categories, with the hawksbill classified as Critically Endangered. Bantay Dagat fish wardens, Blue Alliance Key Ocean Defenders, MFARMC members and local government staff from across Oriental and Occidental Mindoro trained in nest identification, nest management and hatchling handling.

Transferring Expertise Between Networks

The Palawan team travelled to Calapan City to train the Mindoro team in sea turtle conservation, passing on field experience built since the Aborlan programme's inception. The session also brought together BAKOD members and local government representatives from Oriental Mindoro, extending a programme that has worked in Palawan to a region where nesting is a growing conservation priority.





Science & Conservation

A Regional Rise in Turtle Mortalities

Sea turtle mortalities rose across the region during the period. As of May 2026, DENR had recorded twelve deaths spanning Sablayan, Calintaan, Santa Cruz and San Jose. DENR and CENRO are leading the response with Blue Alliance in a support role. The Sablayan-Calintaan MPA Network passed resolutions to convene a special meeting with BFAR, launch Information Education Communication activities across local governments and stakeholder groups, and reinforce enforcement of laws protecting marine turtles.



Shark Research in Puerto Galera

Baited remote underwater video surveys of pelagic thresher and reef sharks continued in Puerto Galera. Results from the first year of the thresher shark study were presented at Sharks International 2026 in Colombo.



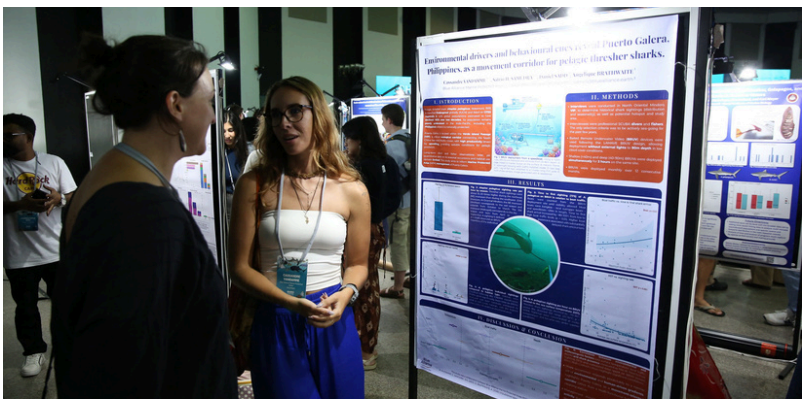
Threat and Vulnerability Assessment

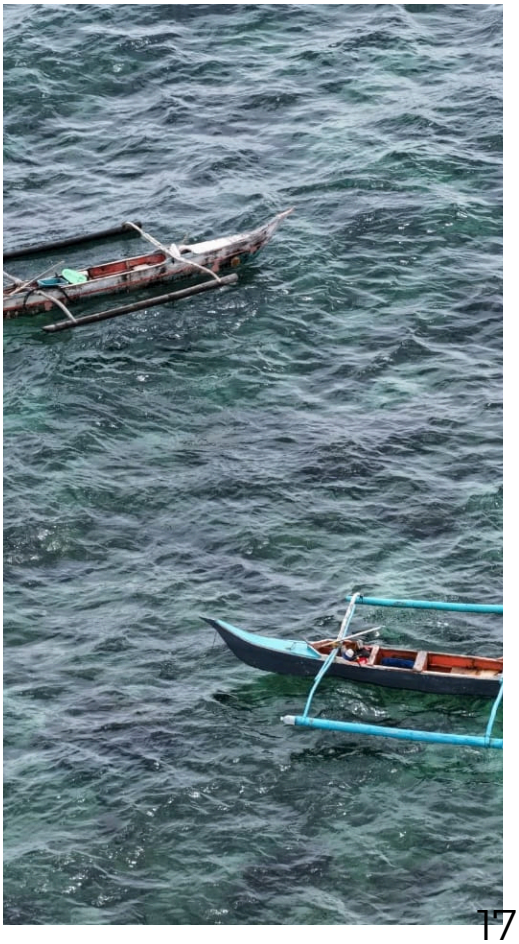
Collaborative threat and vulnerability assessments form the foundation for strengthened enforcement and responsive management across critical sites. Their importance is underscored by decades of evidence showing continuous decline in Philippine coral reefs since the 1970s, driven by overfishing, destructive practices and climate-induced bleaching.

Habitat and Endangered, Threatened, and Protected Species Protection

Enforcement, zoning and monitoring together protect the habitats and the Endangered, Threatened and Protected (ETP) species found across the Mindoro and Palawan networks.

- Habitats: A combined 310,100 ha of coral reef, seagrass and mangrove under co-management; 16 marker buoys installed around Era Reef and Cambari Island in Araceli to make protected-area boundaries visible on the water; community mangrove planting in Sibaltan, El Nido.
- Sea turtles: wardens and community members trained across Mindoro; Calintaan adopted the olive ridley as its flagship species and wrote turtle conservation into its MPA workplan.
- Sharks: baited video surveys of the pelagic thresher shark (IUCN Endangered) in Puerto Galera.
- Dugongs and seagrass: surveys in Sablayan and Palawan.





Activities & Progress: III. Community Development



Community Development

Formal Recognition for Fisher Organisations

The clearest social advance of the period was the registration of two People's Organisations under the Department of Labor and Employment: Samahan ng mga Mandaragat ng Sitio Eguet in Araceli, with 19 members, and Samahan ng mga Mandaragat ng Barangay Salvacion in Roxas, with 28 members. Registration gives 47 fishers legal identity, access to bank accounts, institutional recognition and eligibility for formal livelihood programmes. Legal identity has to come before enterprise support can reach households.

Seed Capital Repaid Ahead of Schedule

All three partner people's organisations in Puerto Galera, in Villaflor, Dulangan and Tabinay, repaid their seed capital ahead of the deadline. A formal turnover ceremony was held with the Puerto Galera local government, coinciding with the visit of UK Special Representative for Nature Ruth Davis.

A Model of Community-Led Enterprise

The Samahan ng mga Mangingisda ng Villaflor, with 59 members, established the Rice Trading at Iba Pa Store to supply rice, chicken feed, medicines and fishing supplies to the 98 households of Barangay Villaflor without requiring residents to travel to the main town. As one of three pilot organisations under the community development programme, it has completed capacity-building seminars, taken part in best practice workshops and developed a growing product line. At the start of 2026 the organisation held a coastal cleanup alongside its assembly meeting and recognised members for contributions to both community service and the livelihood project, and in March shared updated internal policies and approaches to conflict resolution.

Strengthening Organisational Capacity, Palawan

A participatory assessment in Barangay Salvacion, Roxas, identified gaps in leadership structure, membership records and compliance mechanisms, leading to a review of the constitution and by-laws and the appointment of an interim officer-in-charge president. In Araceli, engagements focused on mapping and designing emerging livelihood initiatives in San Jose de Oro. Demand-led validation, mapping what goods families actually need before any enterprise is proposed, advanced in both locations. Fish-processing support was delivered to fisher organisations in Aborlan, building on earlier training from the Municipal Agriculture Office.

Monitoring Existing Enterprises, Mindoro

Monitoring visits in Abra de Ilog and Sablayan reviewed payao operations, mangrove crab production and a community-managed mangrove ecotourism enterprise. The mangrove ecopark, fully managed by the local community, placed second nationwide in the Department of Tourism's 2024 Tourism Champions Challenge.









Community Development

Conservation in the Classroom

In Sablayan, a joint discussion with the local government, the Polytechnic University of the Philippines Sablayan Campus and Occidental Mindoro State College explored embedding marine conservation advocacy in academic programmes. The PUP Sablayan Director committed to integrating fisheries ordinances, the importance of marine protected areas and marine conservation into the National Service Training Program curriculum. Both institutions will host Information, Education and Communication activities and open student volunteer recruitment for BAKOD groups, coordinated with the local government's environmental office.

Mangroves and Early Engagement

Community-led mangrove planting in Sibaltan, El Nido, supports storm protection and the fish nurseries that underpin local livelihoods. In Barangay Tinitian, Roxas, Blue Alliance presented proposed conservation and enforcement initiatives at barangay level, situating activities within existing community practices rather than introducing them as fixed plans.









Activities & Progress: IV. Blue Economy Sustainable Revenues



Aquahub Philippines

Aquahub Philippines advanced its core infrastructure and data systems while mangrove crab production entered a deliberate correction phase. Juveniles from the Kamino hatchery are scheduled to enter grow-out farms in Q4 2026, with first sales of hatchery-produced crab planned for Q2 2027.

- **Kamino Hatchery, Guimaras**. Construction reached about 45% physical completion by end of June, covering renovation, utilities, tank pedestals and the start of mechanical, electrical and plumbing works. Priority equipment is moving to procurement. Fibreglass tank fabrication and roof repairs are the main remaining construction risks. The offshore water intake was handed to OCNARK to finalise its design, and residents of Barangay Cabano, San Lorenzo, were consulted on both projects.
- **Mangrove Crab.** The 2025 pond cycle was harvested in Q1 2026, yielding about 450 kg at acceptable size and price. Survival was the limiting factor: about 10% at the Valencia reference site in Panay against a 35% target, and lower in Mindoro. The 2026 cycle is being run as a correction cycle, testing nursery grow-out to 30 to 50 g before stocking, new crablet sources, lower densities and feed trials. Revised packing protocols have cut transport mortality to below 2%, and a centralised production database became operational in June.
- **Milkfish Polyculture.** Milkfish raised alongside crab performed well, with about 8,450 kg harvested at around 62% survival, providing a commercial buffer while crab survival improves.
- **Expansion.** Sea cucumber grow-out sites are being identified around Taytay Bay and El Nido.
- **Team.** Edna Dionisio leads Aquahub Philippines as Country Manager. Daniel Shibu joined in March as Hatchery Project Manager, and Dr Marc Le Groumellec leads biosecurity and animal health.











Coral Reef Safari

Coral Reef Safari is Blue Alliance's ecotourism arm. Its Philippines activity during the period centred on building the travel platform that will sell Blue Alliance's owned ecotourism products across multiple countries, with the Philippines as the initial focus.

- **Building the Travel Platform.** Coral Reef Safari Travel is being developed as a tour operating business able to promote and sell Coral Reef Safari products and experiences across multiple countries. A full redevelopment of the Coral Reef Safari website is underway, with a wider set of sales and marketing tools in development to support product positioning, promotion, agent engagement and direct sales. A marketing representative will be recruited to identify and approach travel agents and tour operators worldwide aligned with the product. The objective is to build both a direct consumer channel and a fuller travel offering for future trade partners.
- **Existing Operations in Mindoro.** Coral Reef Safari continues to operate as an ecotourism partner in Puerto Galera, where Blue Alliance co-manages the municipality's marine protected areas under a ten-year renewable agreement.
- **Team.** Hayley Jo Carr joined Coral Reef Safari Travel as Product Development Manager, bringing more than 18 years in marine conservation and ocean-led tourism, with an initial focus on Philippines itineraries.

CORAL REEF SAFARI.ECO

EXPLORATION. UNHURRIED. PURPOSEFUL.









LOCAL STORYTELLER FEATURES



LOCAL STORYTELLERS

A monthly series sharing human stories from the frontlines of ocean conservation.



Eduardo Bolen

If we don't protect these areas now, there won't be resources left for the next generation.



Aljen Becara

We're helping people understand why protecting their resources matters and how it can support their livelihoods.



Crystal De Lara

Whether it's explaining how coral reefs function, identifying marine species, or sharing conservation stories, I try to make the ocean feel more accessible and relatable.

OUR PARTNERS



GOVERNMENT PARTNERS

- Department of Environment and Natural Resources
- Bureau of Fisheries and Aquatic Resources
- Province of Oriental Mindoro
- Local Government Units of Baco, Calapan, Puerto Galera y San Teodoro, Abra de Ilog, Sablayan, Roxas, Araceli, Dumaran, El Nido, Calintaan, Aborlan, Narra, Taytay and Mamburao

OUR STRATEGIC FUNDING PARTNERS

Our unique blended finance vehicle provides funding for the effective management of MPAs, and up-front investment and early-stage working capital for the implementation of sustainable blue economy businesses. We work closely with our funding partners and regularly report on progress and our long-term impacts:

BNP Paribas has committed €200 million in impact investments to support enterprises that generate positive outcomes in climate action, local development, social inclusion, and natural capital preservation. As the anchor lender in Blue Alliance's USD 2.4 million Senior Term Facility, BNP Paribas is the cornerstone institutional partner of our blended finance vehicle for marine conservation.

Blue is a philanthropic fund committed to supporting conservation initiatives that generate both environmental and social impact. Through a repayable grant structure, they are supporting Blue Alliance's management of the Pemba Channel Conservation Area in Zanzibar, with a focus on developing sustainable livelihoods for coastal communities. Their investment contributes to the development of the Manta Underwater Room, a unique ecotourism asset that generates revenues reinvested directly into MPA management.

Builders Vision is a philanthropy and impact investment platform committed to transforming food and ocean systems. They sit at the intersection of grant-making and investment, with a portfolio that includes S2G Ventures and a focus on sustainable fisheries, food security, and system-level change. They are supporting Blue Alliance's work on fisheries, blue economy development, and innovative financing approaches, with shared interest in models that link conservation outcomes to scalable investment pathways.

The **UBS Optimus Foundation** mitigates climate change while supporting vulnerable communities and sustaining biodiversity, which sits at the core of their environmental philanthropy mission. The foundation is supporting us both in improving the monitoring of impacts of our conservation efforts as well as developing our portfolio of reef-positive businesses in the Philippines.

The Global Fund for Coral Reefs (GFCR) is a global blended finance initiative dedicated to securing a future for coral reefs and the communities that depend on them. The coalition strengthens the resilience of coastal reef ecosystems, communities, and economies by mobilising new public and private resources that advance sustainable businesses and innovative financial solutions. The GFCR has been providing long term support to our MPAs and reef-positive businesses in the Philippines and Zanzibar since 2024.

The **Trafigura Foundation** is the philanthropic arm of the Trafigura Group, structured around sustainable livelihoods, prepared communities, and thriving nature. They are funding Blue Alliance's project “Expanding Marine Conservation for Thriving Communities and Coral Reefs” across Indonesia, the Philippines, and Tanzania, supporting the replication and long-term scaling of our model globally.

The **GenEM Foundation** supports sustainable livelihoods in emerging markets by providing catalytic social investments and grants to revenue-generating enterprises that benefit marginalized communities. The foundation is supporting our portfolio of enterprises in the Philippines.

Bloomberg Philanthropies advances science-based, high-impact marine protection through the Bloomberg Ocean Initiative, supporting the conservation of climate-resilient coral reefs and the global 30x30 target. Together with partners, they co-fund major ocean protection programmes spanning MPA establishment, sustainable fisheries, and offshore conservation. They are supporting Blue Alliance's MPA management and reef-positive business development in Indonesia, with a focus on Maluku.

The **Swiss Re Foundation** reflects the social and humanitarian values of Swiss Re. They are supporting the "Blue Economy for Marine Protected Areas" project in the Philippines, focused on MPA co-management, reef-positive businesses, and blended finance development, under their coastal resilience and natural hazard risk management focus area.

Funded by the Foreign, Commonwealth & Development Office (FCDO), **UK Aid** Direct supports small and medium sized civil society organisations (CSOs), based in the UK and overseas, to achieve sustained poverty reduction and the United Nations' Global Goals. UK aid is supporting the development of our MPAs and reef-positive businesses activities in Indonesia.

The **Paul M. Angell Family Foundation** is a US-based private foundation focused on marine conservation and biodiversity protection. They support Blue Alliance's work in Indonesia, with an initial grant for MPA management in Maluku. Their funding prioritises coral reef health, species protection, and community-based conservation, with particular interest in field-level evidence and biodiversity outcomes.

Wilstar Impact Investing is a Norwegian philanthropic funder with a strong emphasis on measurable impact and societal value. They are supporting Blue Alliance's management of large-scale conservation areas and blue economy development in Indonesia, assessed against programme-level outcomes spanning reef health, livelihoods, enterprise development, and blended finance mobilisation.

Milkywire is an impact-driven organization that enables businesses to invest in high-integrity climate and nature projects, such as carbon removal and biodiversity protection, creating measurable environmental impact across more than 40 countries. They support our activities in Banggai, Indonesia.

The **Ocean Risk and Resilience Action Alliance (ORRAA)** is a multi-sector alliance connecting governments, financial institutions, insurers, multilateral organisations, civil society, and local partners to accelerate investment in coastal and ocean resilience. Through its Sea Change Impact Financing Facility (SCIFF), funded by the UK's Department for Environment, Food and Rural Affairs, ORRAA is supporting Blue Alliance's conservation and blended finance development activities in Indonesia.

The **Catalytic Climate Finance Facility** is a joint initiative between Convergence Blended Finance and the Climate Policy Initiative, designed to accelerate high-impact, ready-to-scale financial structures for climate action in developing economies. Through a repayable grant and acceleration support, they are supporting Blue Alliance in developing and upscaling its blended finance vehicle for marine conservation globally.

Blue Natural Capital Financing Facility (BNCFF) supports the development of sound, investable Blue Natural Capital (BNC) projects with clear ecosystem service benefits, based on multiple income streams and appropriate risk-return profiles. BNCFF is supporting the development of our approach in the Philippines.

AXA Climate, a division of the AXA Group, supports public and private organizations in adapting to climate and environmental challenges through parametric insurance, climate risk consulting, sustainability training, and data-driven tools that promote regenerative business practices. They provide our parametric climate insurance in the Philippines.

Humanity Insured, supported by the Howden Foundation, provides premium subsidies for innovative insurance solutions that help vulnerable communities (such as farmers, coastal populations, and displaced individuals) prepare for and recover from climate shocks like drought and extreme heat. They support our parametric climate insurance in the Philippines developed with Axa Climate.

The **Levine Family Foundation** focuses primarily on marine conservation, supporting charitable initiatives through grants and commissioned research to promote ocean health and sustainability. They support our activities across all geographies for the management of the MPAs and the reef-positive businesses.

IXM is a global metals trader headquartered in Geneva, committed to responsible business practices and ESG impact across its trading footprint in Africa and Southeast Asia. Through its Social Impact Committee, IXM supports Blue Alliance's community ranger programmes, reef protection, and biodiversity monitoring, and coastal community engagement in Tanzania and Indonesia.

OUR IMPACT AND SDGS

Our work is focused on building significant long-term impacts. Whether in today's actions or long-term planning, to us, impact always comes first. Our MPA work is aligned with the United Nations Sustainable Development Goals (SDGs). We are actively enabling ocean-positive environmental and societal impacts in alignment with the following SDGs:



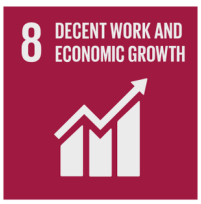
Reduction of poverty: we help coastal communities to sustainably increase fishery productivity and to develop alternative sources of protein.



We help coastal communities to **sustainably achieve food security and improved nutrition**, while promoting sustainable agriculture.



We work towards **gender equality** via female-focused job creation and training.



Growing **sustainable tourism** and community based aquaculture businesses to **create jobs.**



Reducing waste and promoting resource efficiency and responsible practices, specifically within reef-positive businesses.



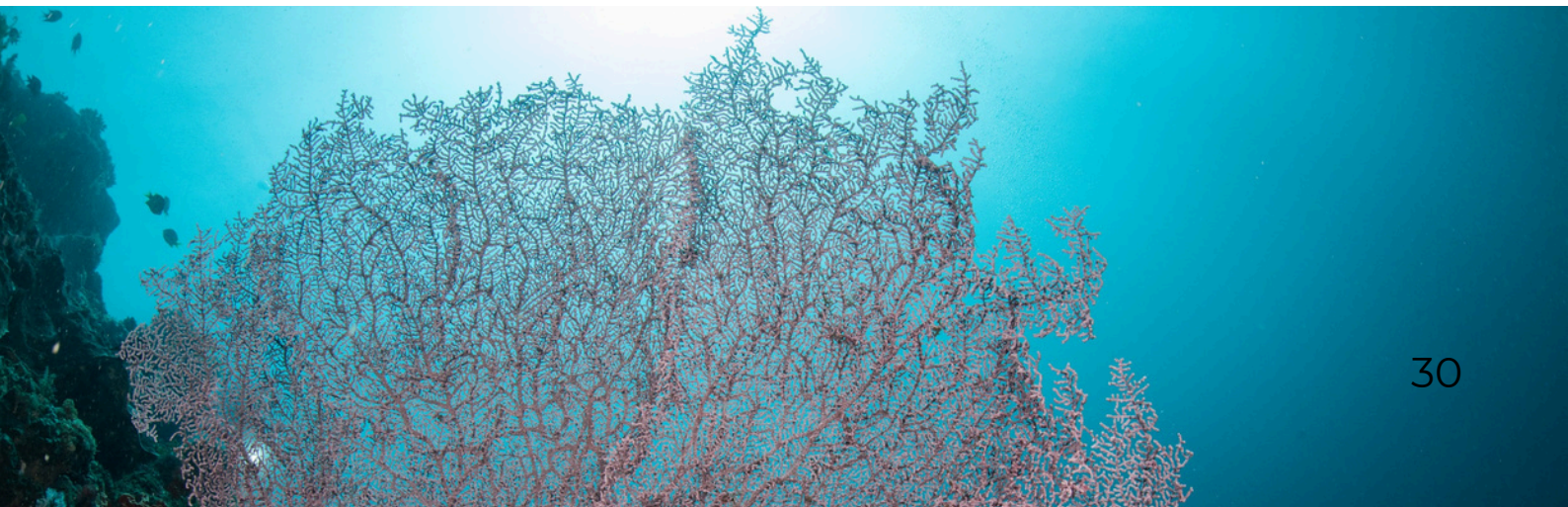
Increasing climate change resilience and contributing to climate risk mitigation through improving the health of natural marine and coastal ecosystems, and protection for coastal communities from climate change-derived high-energy events.



Regeneration of coral reef ecosystems and endangered species – we focus on reducing harmful fishing practices through a combination of enhanced law enforcement and awareness initiatives, long-term community development and engagement programmes, and developing alternative ways of earning a living.



We strengthen the **means of implementation** and revitalise the **global partnership for sustainable development.**





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MARINE PROTECTED AREAS

REFERENCE AND ADMINISTRATIVE INFORMATION

Organisation Name

Blue Alliance Marine
Protected Areas

Registered Office and Operational Address

Blue Alliance MPAs
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13620 Carry-le-Rouet,
France

Blue Alliance Philippines

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